CDP Technical Note on the TCFD

Disclosing in line with the TCFD’s recommendations in 2020

Supported by
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<th>Version</th>
<th>Revision date</th>
<th>Revision summary</th>
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</thead>
<tbody>
<tr>
<td>1.0</td>
<td>December 19, 2017</td>
<td>First published version</td>
</tr>
<tr>
<td>2.0</td>
<td>March 8, 2019</td>
<td>“Next steps” section revised, and question number mapping updated to align with the 2019 CDP climate change questionnaire.</td>
</tr>
<tr>
<td>3.0</td>
<td>April 2, 2020</td>
<td>Figures updated, “Supplemental guidance for financial groups” and “Next steps” sections revised, and question number mapping updated to align with the 2020 CDP climate change questionnaire.</td>
</tr>
</tbody>
</table>
Section 1: Integration of TCFD recommendations into CDP

a. Introduction

This technical note provides an overview of the Task Force on Climate-related Disclosures (TCFD) recommendations, how CDP has committed to aligning its questionnaires with the TCFD’s recommendations, and where organizations can find TCFD-related questions in our questionnaires.

We recommend readers review the TCFD’s full report as this note will not present the TCFD’s recommendations in their entirety. The TCFD’s final report was released as three distinct documents:

- **Main report** – Recommendations of the Task Force on Climate-related Financial Disclosures
- **Implementation Annex** – Implementing the Recommendations of the Task Force on Climate-related Financial Disclosures
- **Scenario analysis technical supplement** – The Use of Scenario Analysis in Disclosure of Climate-related Risks and Opportunities

If you have any questions, comments, or suggestions about the content of this document please contact CDP at respond@cdp.net.

b. TCFD’s background and mission

**Background**

At the request of the G20 Finance Ministers and Central Bank Governors, the Financial Stability Board (FSB) and its chair Mark Carney established the industry-led Task Force on Climate-related Financial Disclosures (TCFD or Task Force). This was in response to increasing demands from investors, lenders, insurers, regulators, policy makers, and other stakeholders in the financial markets for decision-useful, climate-related information.

Inadequate information about risks can lead to mispricing of assets and misallocation of capital that can potentially lead to concerns about the stability of financial markets, as they can be vulnerable to abrupt corrections.

Chaired by Michael Bloomberg, the TCFD’s objective was to formulate a set of recommendations to help organizations to understand and disclose their exposure climate-related issues.

**TCFD’s mission**

The TCFD was tasked with developing a set of voluntary, financially relevant, climate disclosure recommendations that could promote informed investment, credit, and insurance underwriting decisions that could in turn enable stakeholders to better understand assets exposed to climate-related risks.

Its aim is to enable stakeholders to allocate capital efficiently through the transition to a low-carbon economy without a potential dislocation of capital in the financial markets.

The TCFD’s final report presents a principle-based set of recommendations for voluntary disclosure that aims to balance the needs of data users with the challenges faced by preparers. The report provides the overarching core recommendations with supporting information on climate-related risks, opportunities, financial impacts, and scenario analysis.
c. TCFD support

The final report, released in June 2017, has helped mainstream the importance of climate-related financial disclosures and has received strong support from stakeholders. For example:

- 100+ CEOs publicly supported the TCFD recommendations on launch
- 1,027 global companies have now supported the TCFD’s recommendations
- 22 companies have committed to implementing the TCFD’s recommendations in the next three years through CDSB’s commitment
- 477 investors (with over $34 Trillion AUM) have written to the G20 to encourage the group to consider the TCFD’s recommendations as input to their national disclosure rules.
- Belgium, Canada, France, Sweden and the UK have committed to implement the TCFD’s recommendations.
- The UK Government has publicly welcomed the TCFD recommendations and subsequently established the Green Finance Taskforce to develop recommendations for the UK Government on green finance.
- To feed into the UK Government’s Green Finance Taskforce, the City of London established the Green Finance Initiative (GFI). CDP is a member of the GFI’s Working Group on data and disclosure, which has a strong focus on TCFD implementation.
- The Council of the European Union welcomed the development of the TCFD recommendations (alongside the work of the HLEG, OECD and G20 Green Finance Study Group).

d. Why CDP has committed to its alignment with the TCFD

CDP recognizes the important role of the TCFD in mainstreaming climate-related information and advancing the availability of financially relevant information for global markets. The recommendations will ensure climate information is integrated into mainstream financial reports, providing transparency and a roadmap to meet the commitments of the Paris Agreement.

In recognition of the TCFD’s report, CDP has committed to align its questionnaires with the TCFD’s recommendations, alongside introducing a sectoral focus and adopting a forward-looking approach to climate-risk disclosure. This harmonization will help to drive the adoption of TCFD recommendations by reporting companies, optimize the reporting burden, and speed-up the generation of decision-useful information for data users.

This means a greater emphasis on elements such as board oversight, climate risk management (including integration into a company’s business planning processes), and the use of forward-looking scenario analysis to determine the resilience of a company’s strategy to climate risks.
e. Transitioning CDP’s questionnaires to a more sector-specific approach

In response to market needs, CDP has taken a sector-focused approach to disclosure and scoring since 2018 for our climate change, forests, and water security questionnaires.

This evolution in disclosure built upon forward-looking metrics such as carbon pricing and science-based targets to indicate the progress companies are making. It ensures we continue to ask the right questions and gather the most meaningful data for companies and investors to better understand environmental risks and opportunities.

In 2020, companies from the following sectors will be asked to respond to sector-specific questions:

<table>
<thead>
<tr>
<th>Sector</th>
<th>Climate change questionnaire</th>
<th>Water security questionnaire</th>
<th>Forests questionnaire</th>
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<tbody>
<tr>
<td>Energy</td>
<td>Oil &amp; gas</td>
<td>Oil &amp; gas</td>
<td>Coal</td>
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<td>Coal</td>
<td>Electric utilities</td>
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<td>Transport</td>
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<tr>
<td>Materials</td>
<td>Cement</td>
<td>Metal &amp; mining</td>
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<td></td>
<td>Capital goods</td>
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<tr>
<td>Agriculture</td>
<td>Food, beverage &amp; tobacco</td>
<td>Food, beverage &amp; tobacco</td>
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<td></td>
<td>Agricultural commodities</td>
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<td>Paper &amp; Forestry</td>
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<tr>
<td>Financial</td>
<td>Financial services</td>
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</tbody>
</table>

Organizations in all other sectors will respond to the general questionnaires in 2020.

f. Benefits of disclosing to CDP

Using CDP’s platform and CDSB’s reporting framework can help organizations to align with the TCFD recommendations in their reporting.

Successful disclosure relies on a whole cycle of requirements to ensure relevancy, consistency, and comparability through high-quality data. CDP’s unique disclosure system provides organizations with:

i. **Structure** – an important step for voluntary initiatives to facilitate comparability among companies’ disclosures

ii. **A streamlined template** – minimizing the duplication of efforts providing a streamlined, coherent, and comparable approach for companies’ disclosures.

iii. **Disclosure of decision-useful information** – a response to CDP puts the information required by the TCFD into a recognized, established system that can structure, analyze, compare, and trace information transparently. The CDSB framework can then be used to put the most relevant information into mainstream reports and fulfill the aim of the TCFD’s recommendations.

iv. **Preparation advice** – CDP’s system offers support to companies throughout the disclosure process.

v. **Highlighting what is important** – the CDP platform and CDSB’s reporting framework provide guidance on how to distill and present information in line with the TCFD recommendations in mainstream reports.
vi. **Going further than the TCFD recommendations** – CDP provides the infrastructure to enable the disclosure cycle, and the experience to help evolve disclosure to reflect changing issues, policies, science, and evidence. Through CDP's drive to advance data, corporate practices (risk-disclosure, science-based targets, carbon pricing, transition plans), assessments, and disclosure, we ensure performance tracking aligns a company's actions with the transition to a low-carbon economy.
Section 2: The TCFD’s recommendations

a. Climate-related risks, opportunities and financial impacts

An important part of the TCFD’s recommendations is the consistent categorization of climate-related risks and opportunities and the resulting financial impacts. The Task Force’s recommendations encourage organizations to evaluate and disclose, as part of their annual financial filing preparation and reporting processes, the climate-related risks and opportunities that are most pertinent to their business activities.

The Task Force presents a series of risks, opportunities, and financial impacts in the figure below:

**Climate-related risks:**
Climate-related risks can be divided into two major categories; those related to the transition to a low-carbon economy and risks associated with the physical impacts of climate change.

- **Transitional risks** – the road to a low-carbon economy will involve addressing the mitigation and adaptation requirements related to climate change. This is likely to materialize in the form of extensive policy, legal, technology, and market changes.
- **Physical risks** – physical risks from climate change can be event-based (acute) or longer-term climate pattern shifts (chronic). Physical risks can have direct financial implications for organizations such as direct damage to assets, and indirect impacts including supply chain disruption.

**Climate-related opportunities:**
Recognizing the potential impacts of climate change also offers opportunities for an organization, such as resource efficiency, shifting to climate-resilient or renewable energy sources, the development of new products and services, access to new markets, and increased resilience.

**Financial impacts:**
An increase in quality and quantity of climate-related disclosures will provide investors, lenders, and insurers with the information they need to make informed financial decisions based on material climate-related risks and opportunities reflected in an organizations mainstream reports.
Driving factors of financial impacts - the financial impacts an organization faces are driven by the underlying climate-related risks and opportunities the organization is exposed to and how effective its strategic and risk management decisions are on managing these drivers.

In the main report (page 9), the Task Force identifies four major categories that may affect an organization’s current and future financial position: revenues, expenditures, assets and liabilities, and capital and financing.

The financial impacts of climate-related issues on organizations are not always clear or direct, and, for many organizations, identifying the issues, assessing potential impacts, and ensuring material issues are reflected in financial filings may be challenging. Please see table 1 and 2 in the TCFD’s main report for examples of climate-related risks and opportunities, and their potential financial impacts.

Focus on forward-looking approaches:
As part of the process of assessing the potential financial impacts of climate change, the TCFD recommendations encourage organizations to incorporate scenario analysis into their strategic planning or risk management practices. Efforts to mitigate and adapt to the uncertainties surrounding climate change is an issue that emerged strongly in the past 6 years, and historical analysis will not sufficiently cover the changing landscape of the transition to a low-carbon economy.

CDP has developed a technical note on scenario analysis that can be found here.

b. Principles for effective disclosure

To underpin the formal recommendations, the TCFD developed principles for effective disclosure. These are designed to aid organizations in recognizing the links between climate-related issues and their practices surrounding governance, strategy, risk management, and metrics and targets.

The TCFD identified seven principles for effective disclosure. Effective disclosures should:

1. Represent relevant information;
2. Be specific and complete;
3. Clear, balanced and understandable;
4. Consistent over time;
5. Comparable among others within a sector, industry or portfolio;
6. Reliable, verifiable and objective; and
7. Provided on a timely basis.

These principles align closely with the Guiding Principles developed by the Climate Disclosure Standards Board (CDSB) in its Framework for reporting environmental information and natural capital, which is designed to guide organizations through translating and presenting climate-related information in mainstream reports.
c. Core elements and recommendations

The key recommendations developed by the TCFD are based around four core elements:

- Governance
- Strategy
- Risk Management
- Metrics and Targets

The core elements are supported by key climate-related financial disclosures – 11 in total. These key disclosures are designed to help investors and others understand how reporting organizations consider and assess climate-related risks and opportunities and their financial impacts.
# Recommendations and Supporting Recommended Disclosures

<table>
<thead>
<tr>
<th>Governance</th>
<th>Strategy</th>
<th>Risk Management</th>
<th>Metrics and Targets</th>
</tr>
</thead>
<tbody>
<tr>
<td>Disclose the organization's governance around climate-related risks and opportunities.</td>
<td>Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.</td>
<td>Disclose how the organization identifies, assesses, and manages climate-related risks.</td>
<td>Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.</td>
</tr>
</tbody>
</table>

## Recommended Disclosures

**Governance**

a) Describe the board's oversight of climate-related risks and opportunities.

b) Describe management’s role in assessing and managing climate-related risks and opportunities.

c) Describe the resilience of the organization’s strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.

**Strategy**

a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.

b) Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.

c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization’s overall risk management.

**Risk Management**

a) Describe the organization’s processes for identifying and assessing climate-related risks.

b) Describe the organization’s processes for managing climate-related risks.

c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.

**Metrics and Targets**

a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process.

b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.
The TCFD also created supplementary guidance for financial sectors and non-financial groups.

d. Supplemental guidance for non-financial groups

The TCFD approached the development of supplemental guidance for non-financial groups based on their assessment of sectors and industries. This assessment centred on three factors: the premise that climate-related transitional and physical risks will likely manifest themselves as constraints to GHG emissions, energy production and usage, and effects on water availability, usage and quality. The TCFD identified four non-financial industry groups that would benefit most from supplementary guidance:

1. Energy
   - Oil and Gas
   - Coal
   - Electric Utilities

2. Transportation
   - Air Freight
   - Passenger Air Transportation
   - Maritime Transportation
   - Rail Transportation
   - Trucking Services
   - Automobile and components

3. Materials and Buildings
   - Metals and Mining
   - Chemicals
   - Construction Materials
   - Capital Goods
   - Real Estate Management and Development

4. Agriculture, Food, and Forest Products
   - Beverages
   - Agriculture
   - Packages Foods and Meats
   - Paper and Forest Products

The TCFD provides supplemental guidance for non-financial groups, detailed below (a, b, and c, refer to the recommended disclosures and their supplemental guidance). The full supplemental guidance for non-financial groups can be found in the TCFD's Annex (pages 46-65).
e. Supplemental guidance for financial groups

The Task Force developed supplemental guidance for the financial sector based on four major industries and their activities:

- **Banks** - lenders
- **Insurance companies** - underwriters
- **Asset Managers** - asset management
- **Asset Owners** - public and private sector investing

The TCFD provides supplemental guidance for the financial sector, as detailed below:

The TCFD recognizes the role of disclosure by the financial sectors in fostering early assessments of climate-related issues and improving pricing of climate-related risks, leading to more informed business and capital allocation decisions.

For the 2020 reporting cycle, CDP has launched new sector-specific questions focusing on publicly listed financial services companies. Activities covered by these new financial services questions include bank lending, insurance underwriting and investing (asset management and asset ownership). The TCFD recommendations highlight the important role of the financial sector as preparers of climate-related financial disclosures. Disclosure by this sector will enable investors, central banks, regulators/supervisors and other relevant stakeholders to better understand the concentrations of carbon-related assets in the financial sector and the financial system’s exposures to climate-related risks. The sector-specific financial services questions align with the TCFD’s supplemental guidance for financial services companies, focusing on the importance of considering the impacts of climate-related issues in the context of their financial activities such as lending, financial intermediary, investment and/or insurance underwriting activities. Organizations in the financial services sector should respond to the CDP climate change questionnaire in the context of these financing activities, in addition to operational activities where appropriate.

**Scenario analysis**

Scenario analysis is a strategic planning tool used to explore how an organization might perform (based on its flexibility, resilience, or robustness) in different future states (sometimes referred to as “alternative worlds”). Regarding climate-related risks and opportunities, scenario analysis enables an organization to explore and develop an understanding of how climate change might impact their business over time.

Scenario analysis focuses on a range of forward-looking variables rather than historic data. Crucially, scenario analysis not only identifies potential risks but can also offer insight into opportunities including energy efficiency, changes in energy sources and/or technologies, new products and services, new markets or assets, and increased resilience.
Scenarios are stories that have been methodically developed for the future, and which shed light on the decisions that we need to make today. Thorough scenario analysis uses rigor and method to enable decision makers to evaluate potential outcomes based on a variety of assumptions, and to understand how adjusting one or more of these variables impacts the organization’s business.

Common climate-related scenarios are based on exposure to either transition risk pathways or physical risks. Transition risk pathway scenarios consider how an organization is impacted by changes to policy/regulation, technology or market changes aimed at emissions reductions, energy efficiency, subsidies/taxes or other constraints or incentives implemented to facilitate a low carbon economy (for example the “well below 2°C” goal committed to by the Paris Agreement). Physical risk scenarios assess the impact of acute or chronic physical change related to climate change such extreme weather, rising sea levels, water shortage, etc.

CDP has developed a technical note on scenario analysis that can be found here.

f. TCFD on scenario analysis

A core aim of the TCFD recommendations is for organizations to improve their understanding of future financial risks related to climate change and develop suitable resilience strategies. This includes focusing organizations’ attention on climate-related scenario analysis (Strategy, Recommended Disclosure c) and its role in organizations developing resilient strategies for a low-carbon economy consistent with a 2°C or lower scenario.

The TCFD’s viewpoint on scenario analysis:

“The TCFD believes all organizations exposed to climate-related risks should consider (1) using scenario analysis to help inform their strategic and financial planning processes and (2) disclosing how resilient their strategies are to a range of plausible climate-related scenarios. The Task Force recognizes that, for many organizations, scenario analysis is or would be a largely qualitative exercise. However, organizations with more significant exposure to transition risk and/or physical risk should undertake more rigorous qualitative and, if relevant, quantitative scenario analysis with respect to key drivers and trends that affect their operations.

A critical aspect of scenario analysis is the selection of a set of scenarios (not just one) that covers a reasonable variety of future outcomes, both favorable and unfavorable. In this regard, the Task Force recommends organizations use a 2°C or lower scenario in addition to two or three other scenarios most relevant to their circumstances, such as scenarios related to Nationally Determined Contributions (NDCs), physical climate-related scenarios, or other challenging scenarios. In jurisdictions where NDCs are a commonly accepted guide for an energy and/or emissions pathway, NDCs may constitute particularly useful scenarios to include in an organization’s suite of scenarios for conducting climate-related scenario analysis.

For an organization in the initial stages of implementing scenario analysis or with limited exposure to climate-related issues, the Task Force recommends disclosing how resilient, qualitatively or directionally, the organization’s strategy and financial plans may be to a range of relevant climate change scenarios. This information helps investors, lenders, insurance underwriters, and other stakeholders understand the robustness of an organization’s forward-looking strategy and financial plans across a range of possible future states.

Organizations with more significant exposure to climate-related issues should consider disclosing key assumptions and pathways related to the scenarios they use to allow users to understand the
analytical process and its limitations. In particular, it is important to understand the critical parameters and assumptions that materially affect the conclusions drawn". 
Section 3: Breakdown of TCFD-related questions in CDP’s climate change questionnaire

The TCFD recommendations demonstrate a clear message from investors and private companies regarding what climate-related information should be incorporated in financial disclosures.

CDP has primarily integrated the TCFD’s recommendations into the climate change questionnaire, as there is already significant overlap between existing questions and the recommendations. CDP has modified the structure of the climate change questionnaire to align more closely with TCFD recommendations structure.

The water security and forests questionnaires have not adopted TCFD tags as the TCFD focuses on climate-related issues. However, if water security and deforestation-related issues are material to your organization, the water security and forests questionnaires contain data points that can aid organizations disclose in line with the TCFD recommendations.
### Table 1: Mapping of CDP questions against TCFD Recommendations

<table>
<thead>
<tr>
<th>Question number</th>
<th>Question text</th>
<th>TCFD recommendations</th>
</tr>
</thead>
<tbody>
<tr>
<td>C1.1b</td>
<td>Provide further details on the board’s oversight of climate-related issues.</td>
<td>Governance recommended disclosure a) Describe the board’s oversight of climate related risks and opportunities.</td>
</tr>
<tr>
<td>C1.2</td>
<td>Provide the highest-level management position(s) or committee(s) with responsibility for climate-related issues.</td>
<td>Governance recommended disclosure b) Describe management’s role in assessing and managing climate related risks and opportunities.</td>
</tr>
<tr>
<td>C1.2a</td>
<td>Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals)</td>
<td>Governance recommended disclosure b) Describe management’s role in assessing and managing climate related risks and opportunities.</td>
</tr>
</tbody>
</table>
| C2.1             | Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities? | Risk Management recommended disclosure a) Describe the organization’s processes for identifying and assessing climate-related risks.  
Risk Management recommended disclosure b) Describe the organization’s processes for managing climate-related risks  
Risk Management Disclosure c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization’s overall risk management. |
| C2.1a            | How does your organization define short-, medium- and long-term time horizons? | Strategy recommended disclosure a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term. |
| C2.2             | Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities. | Risk Management recommended disclosure a) Describe the organization’s processes for identifying and assessing climate-related risks.  
Risk Management recommended disclosure b) Describe the organization’s processes for managing climate-related risks  
Risk Management recommended disclosure c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization’s overall risk management. |
<p>| C2.2a | Which risk types are considered in your organization’s climate-related risk assessments? | <strong>Risk Management recommended disclosure a)</strong> Describe the organization’s processes for identifying and assessing climate-related risks. |
| C-FS2.2b | Do you assess your portfolio's exposure to climate-related risks and opportunities? | <strong>Risk management recommended disclosure a)</strong> Describe your organization’s processes for identifying and assessing climate-related risks. |
| C-FS2.2c | Describe how you assess your portfolio's exposure to climate-related risks and opportunities. | <strong>Risk management recommended disclosure a)</strong> Describe your organization’s processes for identifying and assessing climate-related risks. |
| C-FS2.2f | Do you request climate-related information from your clients/investees as part of your due diligence and/or risk assessment practices? | <strong>Risk management recommended disclosure a)</strong> Describe your organization’s processes for identifying and assessing climate-related risks. <strong>Risk management recommended disclosure b)</strong> Describe the organization’s processes for managing climate-related risks. |
| C2.3 | Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business? | <strong>Strategy recommended disclosure a)</strong> Describe the climate related risks and opportunities the organization has identified over the short, medium, and long term. |
| C2.3a | Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business. | <strong>Strategy recommended disclosure a)</strong> Describe the climate related risks and opportunities the organization has identified over the short, medium, and long term. <strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning. Please note: columns 1-7 align with the TCFD recommendations |
| C2.4 | Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business? | <strong>Strategy recommended disclosure a)</strong> Describe the climate related risks and opportunities the organization has identified over the short, medium, and long term. |
| C2.4a | Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business. | <strong>Strategy recommended disclosure a)</strong> Describe the climate related risks and opportunities the organization has identified over the short, medium, and long term. <strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning. Please note: columns 1-7 align with the TCFD recommendations |</p>
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<thead>
<tr>
<th>Section</th>
<th>Question</th>
<th>Recommended Disclosure</th>
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<tbody>
<tr>
<td>C3.1</td>
<td>Have climate-related risks and opportunities influenced your organization's strategy and/or financial planning?</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.</td>
</tr>
<tr>
<td>C3.1a</td>
<td>Does your organization use climate-related scenario analysis to inform its strategy?</td>
<td><strong>Strategy recommended disclosure c)</strong> Describe the resilience of the organization’s strategy, taking into consideration different climate related scenarios, including a 2°C or lower scenario.</td>
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<tr>
<td>C3.1b</td>
<td>Provide details of your organization’s use of climate-related scenario analysis.</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning. <strong>Strategy recommended disclosure c)</strong> Describe the resilience of the organization’s strategy, taking into consideration different climate related scenarios, including a 2°C or lower scenario.</td>
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<tr>
<td>C3.1d</td>
<td>Describe where and how climate-related risks and opportunities have influenced your strategy.</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.</td>
</tr>
<tr>
<td>C3.1e</td>
<td>Describe where and how climate-related risks and opportunities have influenced your financial planning.</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.</td>
</tr>
<tr>
<td>C3.1f</td>
<td>Provide any additional information on how climate-related risks and opportunities have influenced your strategy and financial planning (optional).</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.</td>
</tr>
<tr>
<td>C-FS3.3</td>
<td>Are climate-related issues factored into your external asset manager selection process?</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.</td>
</tr>
<tr>
<td>C-FS3.3a</td>
<td>How are climate-related issues factored into your external asset manager selection process?</td>
<td><strong>Strategy recommended disclosure b)</strong> Describe the impact of climate-related risks and opportunities on the organization’s businesses, strategy, and financial planning.</td>
</tr>
<tr>
<td>C4.1</td>
<td>Did you have an emissions target that was active in the reporting year?</td>
<td><strong>Metrics &amp; Targets recommended disclosure c)</strong> Describe the targets used by the organization to manage climate related risks and opportunities and performance against targets.</td>
</tr>
<tr>
<td>C4.1a</td>
<td>Provide details of your absolute emissions target(s) and progress made against those targets.</td>
<td>Metrics &amp; Targets recommended disclosure c) Describe the targets used by the organization to manage climate related risks and opportunities and performance against targets.</td>
</tr>
<tr>
<td>C4.1b</td>
<td>Provide details of your emissions intensity target(s) and progress made against those target(s).</td>
<td>Metrics &amp; Targets recommended disclosure c) Describe the targets used by the organization to manage climate related risks and opportunities and performance against targets.</td>
</tr>
<tr>
<td>C4.2</td>
<td>Did you have any other climate-related targets that were active in the reporting year?</td>
<td>Metrics &amp; Targets recommended disclosure a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process. Metrics &amp; Targets recommended disclosure c) Describe the targets used by the organization to manage climate related risks and opportunities and performance against targets.</td>
</tr>
<tr>
<td>C4.2a</td>
<td>Provide details of your target(s) to increase low-carbon energy consumption or production.</td>
<td>Metrics &amp; Targets recommended disclosure a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process. Metrics &amp; Targets recommended disclosure c) Describe the targets used by the organization to manage climate related risks and opportunities and performance against targets.</td>
</tr>
<tr>
<td>C4.2b</td>
<td>Provide details of any other key climate-related targets, including methane reduction targets.</td>
<td>Metrics &amp; Targets recommended disclosure a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process. Metrics &amp; Targets recommended disclosure c) Describe the targets used by the organization to manage climate related risks and opportunities and performance against targets.</td>
</tr>
<tr>
<td>C6.1</td>
<td>What were your gross global Scope 1 emissions in metric tons CO₂e?</td>
<td>Metrics &amp; Targets recommended disclosure b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.</td>
</tr>
<tr>
<td>C6.3</td>
<td>What were your gross global Scope 2 emissions in metric tons CO₂e?</td>
<td>Metrics &amp; Targets recommended disclosure b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.</td>
</tr>
<tr>
<td>C6.5</td>
<td>Account for your organization’s gross global Scope 3 emissions, disclosing and explaining any exclusions.</td>
<td>Metrics &amp; Targets recommended disclosure b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.</td>
</tr>
</tbody>
</table>
| C9.1   | Provide any additional climate-related metrics relevant to your business. | **Metrics & Targets recommended disclosure**
|        |                                                                      | **a)** Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process. |
| C-FS14.1 | Do you conduct analysis to understand how your portfolio impacts the climate? (Scope 3 portfolio impact) | **Metrics & Targets recommended disclosure**
|        |                                                                      | **b)** Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks. |
| C-FS14.1a | What are your organization's Scope 3 portfolio emissions? (Category 15 "Investments" total emissions) | **Metrics & Targets recommended disclosure**
|        |                                                                      | **b)** Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks. |
| C-FS14.1b | What is your organization's Scope 3 portfolio impact? (Category 15 "Investments" alternative carbon footprinting and/or exposure metrics) | **Metrics & Targets recommended disclosure**
|        |                                                                      | **b)** Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks. |
| C-FS14.1c | Why do you not conduct analysis to understand how your portfolio impacts the climate? (Scope 3 Category 15 "Investments" emissions or alternative carbon footprinting and/or exposure metrics) | **Metrics & Targets recommended disclosure**
|        |                                                                      | **b)** Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks. |
Next steps
Since the TCFD’s recommendations were released in June 2017, the Task Force has focused on promoting and monitoring adoption of its recommendations. During that time, the Task Force has seen significant momentum around and support for its work. The TCFD now has more than 1000 supporters, including companies, industry associations, and governments. The companies represent a broad range of sectors with a combined market capitalization of over $12 trillion.

From a policy standpoint, there is a growing number of institutions globally evaluating how to incorporate TCFD recommendations into existing reporting and regulatory frameworks, which will embed the principles of the TCFD recommendations into mainstream requirements. The TCFD has received support from governments—Belgium, Canada, France, Sweden, and the United Kingdom—as well as financial regulators around the world, including in Australia, Belgium, France, Hong Kong, Japan, the Netherlands, Singapore, South Africa, Sweden, and the United Kingdom.

CDP has further aligned its questionnaires with the TCFD’s recommendations, most notably through the development of new sector-specific questions and guidance for the capital goods, construction, financial services and real estate sectors for the 2020 reporting cycle. CDP is also a member of a range of initiatives and reports such as Science Based Targets, Carbon Pricing Corridors and ACT (Assessing low Carbon Transition) that are all designed to help organizations develop resilient business strategies and make robust financial planning decisions for the transition to a low-carbon economy.

TCFD Knowledge Hub
CDSB, in collaboration with the TCFD, have developed a unique and focused online knowledge hub – the TCFD Knowledge Hub - to support the efforts to scale up the widespread adoption of the TCFD recommendations and the development of high-quality, consistent and comparable disclosures of climate-related financial information. The TCFD Knowledge Hub is an essential tool that collates, structures and makes accessible a variety of practical resources that facilitate efficient and effective implementation of the TCFD recommendations by the report preparers.

Whether new to climate-related financial reporting or already working towards implementing the TCFD recommendations, this platform provides insights and guidance for the disclosure process. The type of content aggregated includes technical guidance, tools, research papers, frameworks, methodologies, case studies, webinars and FAQs.

Visit www.tcfdhub.org and explore the resources.

If you have any questions, comments, or suggestions about the content of this document, please contact CDP at respond@cdp.net.